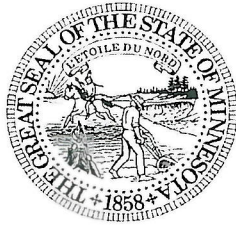


STATE OF MINNESOTA



MARK DAYTON
GOVERNOR

NOTICE OF APPOINTMENT

Camille McArdle

6451 177th Street North
Hugo, MN 55038
County of Washington
Congressional District 6

Because of the special trust and confidence I have in your integrity, judgment, and ability, I have appointed and commissioned you to have and to hold the office of:

MEMBER

MINNESOTA RACING COMMISSION

Effective: July 1, 2017

Term Expires: June 30, 2023

This appointment carries with it all rights, powers, duties, and emoluments granted by law and pertaining to this position until this appointment is superseded or annulled by me or other lawful authority or by any law of this State.

IN TESTIMONY WHEREOF, I have hereunto set my hand and caused the Great Seal of the State of Minnesota to be affixed at the Capitol in the City of Saint Paul, June 23, 2017.



Mark Dayton
Governor

Steve Simon
RECEIVED
Secretary of State

JUN 27 2017

President of the Senate

Reappointment

April 9, 2017

To The Appointing Authority:

I am hereby submitting my application for re-appointment as a Minnesota Racing Commissioner for the six-year term beginning July 1, 2017.

My background is inherently suited for this position. I came to Minnesota in 1985 to help the State Racing Commission prepare for its first season of horse racing, with a background of similar work for the Florida Division of Pari-Mutuel Wagering and an intimate knowledge of the industry. For eight years, as the MRC's Chief Commission Veterinarian, I helped the agency grow and develop through rulemaking, legislative testimony, consultation with software developers, and the creation of procedures manuals and forms.

In 1993, when Minnesota horse racing was put on hiatus, I resigned as an MRC employee and was instead appointed to a position on the Commission. My experience since has given me a healthy understanding of the role of a Commissioner and the systems of state government that guide the agency. In addition, Public Administration studies at Hamline University helped to hone my grasp of administrative law and the concept of equity among shareholders. My knowledge of the history of Commission activities is perhaps unparalleled in the state.

Over the past years I have served as Racing Committee Chair and as Interim Chair of the Commission itself. I believe I have earned the reputation of being fair, impartial, trustworthy, and discreet. I remain committed to serving the horse-racing industry by being a watch dog for ethical and decent behavior by its participants and by helping those involved with the industry make the best choices.

Most sincerely,

Camille J. McArdle, DVM

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President of the Senate

CAMILLE McARDLE, DVM

6451 177th Street North, Hugo MN 55038 – Cell: 612-743-7329 – camillemc@earthlink.net

Regulatory Veterinarian, administrator, and writer experienced in management, program development and policy making in both the private and public sectors. Proven ability to successfully analyze problems, develop and simplify procedures, and find innovative solutions. Able to translate complex concepts into formats designed to maximize understanding and acceptance by the recipient. Especially skilled at building effective, productive working relationships with internal and external stakeholders in a variety of settings. A self-starter with a strong work ethic and an impressive track record of team-building, advocacy, and leadership.

SELECTED ACCOMPLISHMENTS

Policy analysis and development:

- Service as a Minnesota Racing Commissioner. Worked with agency and legislative staff to develop and revise statutes and administrative rules in order to promote and protect the integrity of the horse racing industry. Analyzed industry trends, stakeholder input and regulatory mandates to achieve equitable yet effective policy. Provided industry information to legislative oversight committees.

Program Implementation:

- Selected to rehabilitate a struggling educational program as Dean of Veterinary Technology for a network of colleges. Completely revised all regulatory systems to meet current requirements. Rewrote USDA animal use protocols. Collaborated with agency officials to ensure DEA compliance. Formulated new curriculum in accordance with programmatic accreditation standards. Dramatically improved outcomes metrics, including an increase of over 30 percentage points in certification exam passing rates in three years, to a point exceeding the national average.
- Instrumental in the start-up of horse racing in Minnesota. Networked with state agencies and educational institutions to implement workable systems for quality assurance and proficiency in drug testing. Coordinated compliance by licensees and involved staff members with all applicable federal and state regulations. Developed relationships with interest groups to facilitate communications. Generated a standard operating procedures manual for sample chain of custody and designed a racing injuries tracking system, both now in use in multiple states.

Research administration:

- Directed equine research fund generated through pari-mutuel racing (over \$1,000,000). Implemented a review board utilizing expertise from multiple veterinary colleges. Designed a proposal review system to specifically address scientific merit, cost-effectiveness, and animal usage issues. Successfully negotiated changes in legislation ensuring interim and final results dissemination back to the funding source. The use of these funds stimulated the granting of several million dollars in follow-up funding from external sources to researchers at the University of Minnesota.

Communication:

- Interacted extensively with advisory committees and a variety of private and public agencies on various educational issues, to define processes and negotiate potential solutions. Formulated agendas and managed meetings with multiple remote participants. Collected and analyzed data to gauge effectiveness and worked with stakeholders to revise plans as needed.
- Published a variety of articles on veterinary subjects for lay readership.
- Taught veterinary physiology to adult college students of diverse backgrounds.
- Participated in numerous public meetings involving horse racing issues.
- Provided client education to animal owners while in private practice, to facilitate a basic understanding of health issues and possible treatment choices.

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PROFESSIONAL BACKGROUND

1993 to Present:

Commissioner, Minnesota Racing Commission.

Develop policy governing live horse racing, card-room operations and simulcasting. Review applications for racing officials, veterinarians & technical staff. Select primary & secondary racing toxicology laboratories. Interact with Attorney General's Office on legal matters. Review and make recommendations on equine research grant applications. Have served as Interim Commission Chair, Chair of the Racing Rules Committee, and as a member of the Drug Testing Standards & Practices Committee and Model Rules Committee for Association of Racing Commissioners International.

2015 to Present:

Shelter Supervisor, Minneapolis Animal Care & Control, Minneapolis, MN.

Develop policies and procedures for veterinary care of animals in municipal shelter, including setting up surgical capabilities for sterilization. Work with staff on community outreach to improve health and safety of city animals. Testify at hearings. Hire and train personnel. Monitor in-shelter regulatory matters. Work with other organizations to optimize placements for appropriate animals.

2008 to 2014:

Dean of Veterinary Technology/Regulatory Specialist, Globe Education Network, Woodbury, MN.

Administration of Veterinary Technology program for multiple campuses in five states, representing over 1500 students. Evaluate curriculum effectiveness. Mentor and motivate faculty. Address compliance with federal (Animal Welfare Act, Drug Enforcement Administration, Occupational Health and Safety Administration), and state (radiation safety, hazardous materials) regulations. Manage American Veterinary Medical Association accreditation compliance for 21 separate entities. Review all purchases and invoices for the program.

2007 to 2008:

Resident Veterinarian, Veterinary Technology Program, Minnesota School of Business, Blaine, MN.

Handled animal acquisition; usage and care to ensure compliance with USDA requirements. Coordinated procedures and treatments among the various classes. Monitored use and documentation of controlled substances as required by the DEA. Advised other faculty and staff on instructional and program matters.

1994 to 2006:

Associate veterinarian in companion-animal practice in the northwest Minneapolis suburbs.

1993:

Consultant, Minnesota Board of Animal Health, St. Paul, MN.

Operated as temporary consultant on inter-agency loan. Rewrote rules on swine pseudorabies to reflect current technology in monitoring systems. Devised informational publications for pork producers to advise them of changes.

1985 to 1993:

Chief Commission Veterinarian, Minnesota Racing Commission.

Key member of a 5-person team charged with setting up pari-mutuel horse racing in the state, including rules promulgation, acting as liaison with other state/private agencies, developing procedures manuals & written information for participants, setting up drug-testing protocols, maintaining communications with the public and the press, etc. Administered equine research funds generated through pari-mutuel racing. Managed seasonal staff of 25-32 (veterinarians, technicians and clericals). Served on Racing Regulatory Committee for American Association of Equine Practitioners. Testified before legislative committees and groups on various aspects of horse racing and drug testing as needed to support MRC legislative initiatives and budget requests.

1983 to 1985:

State Veterinarian, Florida Division of Pari-Mutuel Wagering.

Provided on-track oversight of animal health and post-race drug testing. Worked with architects to design new testing facility. Testified at hearings and in administrative court.

EDUCATIONAL BACKGROUND

Doctor of Veterinary Medicine, 1982.

The Ohio State University College of Veterinary Medicine, Columbus, OH.

Coursework in basic & applied sciences. Clinical rotations beginning in third year and full-time clinical medicine during fourth year. Participated in two research studies to obtain FDA approval for the drug, ivermectin, in horses.

Masters Program in Public Administration, Hamline University, St. Paul, MN. 1987-1992.

Coursework in ethics, organizational theory & behavior, research design & quantitative methods, public policy analysis, media, administrative law & process, public fiscal management. Seminars in Negotiation, Women in Government, Policy Effectiveness, and Executive Development. Note: degree incomplete.

Animal Science Curriculum, The Ohio State University College of Agriculture. 1976-1978.

Undergraduate courses in animal science, agriculture, and the biological sciences. Gained early admission to veterinary college during third year.

PUBLICATIONS & PRESENTATIONS

Consulting Editor, Dog Anatomy: A Photo Atlas, Bluedoor Publishing, 2011.

Contributing writer, The Nature of Dogs, Luddington, M., Simon & Schuster, 2007.

Co-author, "Simultaneous Analysis of Furosemide and Bumetanide in Horse Plasma Using High Performance Liquid Chromatography," *Biomedical Chromatography*, 1989.

Co-author, "Metabolism and Diuretic Effect of Furosemide: Development of Protocols for the Regulation of Furosemide Medication in Horses," *Forensic Science International*, 1990.

Co-author, "Evaluation of HPLC, ELISA, and PCFIA Methods for the Screening, Quantitation and Pharmacokinetic Study of Furosemide in Horses," *Forensic Science International*, 1990.

Contributor to American Association of Equine Practitioners Handbook for Veterinary Services; 1990. Revised chapter on Regulatory Services in the racing industry.

Monthly columnist on racing regulatory matters for *The Thoroughbred Times*, 1993-1994.

Author, "Off the Label," *Purebred Dogs/AKC Gazette*, an explanation of the FDA drug approval process and off-label usage of human drugs in veterinary medicine. 1992.

Author of numerous articles, directed to the lay reader, on veterinary subjects, for *Horse Illustrated*, *Dog Fancy*, *DogsUSA*, *American Kennel Gazette*, *Dogs in Review*, *Sight & Scent*, 1991-2014.

Presenter, "Regulatory Matters for Race Horse Practice," Minnesota Veterinary Medical Association Annual Meeting, 1986.

Seminar Presenter, "Hormonal Fluctuations During the Canine Estrus Cycle" and "Principles and Practices of Breeding," in conjunction with ABC National Specialty, St. Louis, MO, 2003.

Presenter, "From Practice to Teaching," Association of Veterinary Technician Educators Biennial Symposium, Cincinnati, OH, 2011.

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JUN 27 2017

President of the Society